

## Speakers and Moderators

### **Dr Amit Mitra, Secretary General, FICCI & ICC India**

***Recipient of the Country's Prestigious National Civilian Award "Padma Shree" conferred by the President of India in 2008***



Dr Amit Mitra did his Masters in Economics from Delhi School of Economics in 1970 and further attained the Doctorate Degree in Economics from Duke University, USA in 1978. Later he taught in major Universities including Duke University & Franklin Marshall College in Pennsylvania in the United States for over a decade and received the prestigious Sears-Roebuck Foundation Award for Distinguished Teaching, 1990. Furthermore, he has wide Post Doctoral Research experience as senior consultant and has undertaken many commissioned research projects of importance from various national and international organizations.

He is Chairman of the Expert Committee constituted by the Hon'ble Railway Minister of India to advise the Railway Ministry on innovative financing and implementation of the economically unviable but socially desired projects. He is also a Member on the Advisory Board of the India Fund of the Unit Trust of India (UTI), Board Member of IL&FS –CDI, a hundred per cent subsidiary of Infrastructure Leasing & Financial Services Limited (IL&FS) which is one of India's leading infrastructure development and finance company, Member, Advisory Board of Microsoft Corporation (India) Pvt. Ltd., a marketing subsidiary of Microsoft in India, Member, Central Listing Authority, established by the Securities and Exchange Board of India (SEBI), Member, Life Insurance Council, Member of the 'Eminent Persons Group' established by the UNCTAD Secretary General on Non-Tariff Barriers (NTBs)- 2006, Member, Consultative Group set up by the Inter-State Council Secretariat (ISCS), Member, Committee on Public-Private Partnership in the area of Defence (2004-2005), Member, Advisory Committee on Competition Advocacy for advising Competition Commission of India, Member, Expert Committee to formulate energy Policy by Planning Commission (2005-06), Member of the "India-China Eminent Persons Group" from the Indian side, and Member, Advisory Committee to Union Commerce Minister of India on International Trade (WTO), and Member of the "Indo - EU Roundtable" from the Indian side (initiated by Government of India and the EU). He is a Member of the Joint Study Groups set up between the Governments of India-China, India-Japan, India-Israel, India-Korea & Indo-Russia. He is also represented on various sectoral Committees/Sub-Groups constituted by the National Manufacturing Competitive Council and the Planning Commission, Member of the 'Expert Group on Equitable Development' set up by the Planning Commission for preparing the Eleventh Five Year Plan. He is also Trustee of India Brand Equity Foundation He was appointed in the two-member Committee by the Department of Revenue, Ministry of Finance, Govt. of India for suggesting Alternative Scheme of Collecting Excise Duties. He was also the Chairman of important Committees set up by the Government of India – the Expert Group constituted by the Ministry of Corporate Affairs to advise the Government on Statutory framework for regulation of valuation professionals (2008), the Radio Broadcast Policy Committee set up by the Ministry of Information & Broadcasting (2003). He was also formerly on the Board of Directors of GAIL (India) Ltd., the largest Gas Infrastructure company of India. Also was on the Board of SAIL, the largest steel making company in India.

He is also the Recipient of highest civilian Awards conferred by His Majesty the Emperor of Japan- 2006, President of the Republic of Italy in 2005 and 2007.

Dr Mitra has authored several Academic and Policy writings as also several articles in the leading Indian Newspapers.

## **Mr S N Agarwal, President, ICC India & Chairman, Bhoruka Group**



Mr S N Agarwal, Chairman, Bhoruka Group is a graduate engineer and an alumni of Harvard Business School(AMP- 1985).

BHORUKA GROUP, Bangalore – India. Bhoruka Power Corpn.Ltd. an ISO 9001 & ISO 1401 company, is a leading renewable energy development in India specializing in small hydro and wind projects. The company has plans to increase its current capacity of 120 MW to 150 MW by year 2011.

Bhoruka Gases Ltd. Since 1974, Bhoruka Gases has come to be synonymous with the dependable, high-quality manufacturer and distribution of industrial gases. The manufacturing plant is located in Bangalore, where advanced Linde's cryogenic technology ensures the high quality of the gases produced. It is a fully automated plant.

Bhoruka Park, has rented out a 0.5 million sft of I.T.Park space to Messrs.ABB Global Industries & Services Ltd. in the month of December, 2007. Additional one million sft. would be ready by December, 2010.

Bhoruka Welfare, is involved in Welfare Service for the last several year in Karnataka. It runs 3 own schools and has adopted 5 government schools. Promoted 300 SHGs and are given the benefit of Micro Finance to the tune of Rs.50,000 each, skill training, entrepreneurship development etc. Bhoruka Netralaya, Eye hospital is being commissioned by March, 2008 will serve the poor around Gulbarga conducting more than 5000 operations a year.

He is presently holding senior positions in the following Chamber of Commerce and Institutions, viz:

- FICCI : Senior Executive Committee Member & a Member of the Steering Committee of Federation of Indian Chambers of Commerce & Industry, since 1985.
- SAARC : Vice President of SAARC Chamber of Commerce & Industry representing India.
- IIM-B :Member, Governing Board - Indian Institute of Management- Bangalore
- Chairman of the Committee on Finance and Campus Development of IIM-B
- WPO : Chapter Chairman (South India ) Of World President Organization
- He was also the Past President of All India Organization of Employers,(AIOE)

## **Mr Hari Shankar Singhania, Past President, International Chamber of Commerce, Paris & President, J K Organisation**



**Hari Shankar Singhania** is President of **J.K. ORGANISATION**, one of the leading Private Sector Groups in India, founded over a hundred years ago. It has multi-business, multi-product and multi-location operations, including recently acquired a leading Mexican Tyre Company "Tornel". The companies in the group manufacture large range of products including automotive tyres & tubes, paper & board, cement, woollen textiles, readymade suits & garments, V-belts, oil seals, power transmission equipment, foods & dairy products, sugar, hybrid seeds, cosmetics, etc.

- He is also Chairman of the Governing Board of Population Foundation of India - leading N.G.O. devoted to the cause of Population Stabilization founded in 1970.
- He is:
  - Chairman, JK Tyre & Industries Ltd., JK Paper Ltd., JK Lakshmi Cement Ltd.
  - President, Governing Body of Lakshmi Pat Singhania Education Foundation (established a number of educational institutions across the country).
  - President, Governing Body of Lakshmi Pat Singhania Medical Foundation (established a number of Medical Institutions across the country including a notable super specialty hospital in Delhi - Pushpawati Singhania Research Institute for Liver, Renal & Digestive Diseases).
  - He is also involved in several Social and Community Development institutions.
- In 2003 he has been conferred the prestigious National Award "**PADMA BHUSHAN**" by the President of India, for his contribution in the field of trade and economic activities.
- In 2005 he was awarded one of the highest Swedish Awards "**Royal Order of the Polar Star**" by the King of Sweden for his contribution to the development of Indo-Swedish business relations.
- In 2008 he was given the coveted "**2008 Paper Industry International Hall of Fame Award**" by the Paper Industry International Hall of Fame, Inc, Appleton, Wisconsin, U.S.A.
- He is also :
  - Member of Indo-French CEO Forum.

### **In the past has served as :**

- President, International Chamber of Commerce, Paris (1993 & 1994),
- Vice President, Confederation of Asia-Pacific Chambers of Commerce and Industry,
- Chairman, Board of Governors of Indian Institute of Management, Lucknow (15 years – 1992 to 2007),
- Member of the Board of International Management Institute, India;
- President, Federation of Indian Chambers of Commerce and Industry (FICCI) (1979-80),
- Member of the Board of Commonwealth Development Corporation (CDC), UK, (1996 to 1999),
- Director of the Board, Atlas Copco AB, Sweden,
- Chairman of the Board, Atlas Copco (India) Ltd.,
- Director on a number of important Boards such as:

- Industrial Development Bank of India (IDBI),
  - Shipping Corporation,
  - Oriental Fire and General Insurance Co. Ltd,
  - Other Private Sector companies.
- He has also been a Member of:
    - Board of Trade, Government of India's highest policy making body on Foreign Trade,
    - Member of Indo-German Consultative Group.
    - Chairman of Indo-U.S. Business Council,
    - Chairman of Indo-Japan Business Cooperation Committee,
    - Chairman of Indo-Korean Joint Business Council,
    - Member, Indo-French Forum.

## **Dr Victor K Fung, Chairman, ICC & Group Chairman, Li & Fung Group of Companies**



Dr Victor K Fung is the Group Chairman of the Li & Fung group of companies, which comprises major subsidiaries in Trading, Distribution and Retailing, including publicly listed Li & Fung Limited, Integrated Distribution Services Group Limited and Convenience Retail Asia.

Dr Fung holds a number of civic and professional appointments. He is Chairman of the Council of The University of Hong Kong and the Greater Pearl River Delta Business Council. He is also a member of the Commission on Strategic Development of the Hong Kong Government. From 1991 to 2000, Dr Fung was Chairman of the Hong Kong Trade Development Council, from 1996 to 2003, he was the Hong Kong representative on the APEC Business Advisory Council and from 1999 to 2008, Chairman of the Airport Authority Hong Kong.

On the Chinese Mainland, Dr Fung is a member of the Chinese People's Political Consultative Conference, vice chairman of China Centre for International Economic Exchanges and a member of the International Business Leaders Advisory Council for the Mayor of Beijing, and an economic advisor to the People's Government of Nanjing. He also is an Honorary Trustee of Peking University, a member of the Advisory Board of the School of Economics and Management of Tsinghua University and an Honorary Professor of Renmin University.

Dr Fung is Chairman of International Chamber of Commerce headquartered in Paris, Chairman of Asia Advisory Board of Prudential Financial, Inc (USA) and an independent non-executive Director of Bank of China (Hong Kong) Limited, Baosteel Group Corporation (People's Republic of China) and CapitaLand Limited (Singapore).

Dr Fung was made a Commander of the Order of the British Empire (CBE) in 1993 in recognition for his commitment to public service. In 1995, he was voted Businessman of the Year under the Hong Kong Business Awards Scheme for his success as an entrepreneur and for his contribution to Hong Kong economic development. He also was chosen Hong Kong Leader of the Year in 1998 and was named by Business Week as one of the 50 Asian leaders leading the region out of economic crisis. In 2001, he was awarded the Harvard Medal for outstanding service to Harvard University. In 2003, the Hong Kong Government awarded Dr Fung the Gold Bauhinia Star for his distinguished service to the community.

Born and raised in Hong Kong, Dr Fung holds Bachelor and Master Degrees in Electrical Engineering from Massachusetts Institute of Technology, and a Doctorate in Business Economics from Harvard University. He

also taught as a professor at Harvard Business School for four years before returning to Hong Kong in 1976. Dr Fung is married with three children.

In 1997, The University of Hong Kong conferred upon Dr Fung an Honorary Doctorate Degree of Laws. He was conferred Honorary Doctorate Degree of Business Administration by Hong Kong Baptist University in 2000 and The Open University of Hong Kong in 2002. In 2008, The Chinese University of Hong Kong conferred upon him an Honorary Doctorate Degree of Laws.

### **Sushil Kumar Jiwaraajka, Vice President, ICC India and Chairman and Managing Director of Essjay Ericsson Pvt. Ltd**



Mr. Sushil Jiwaraajka is a prominent industrialist based in Mumbai, India. He is the Chairman and Managing Director of Essjay Ericsson Pvt. Ltd, a Joint Venture between himself and LM Ericsson of Sweden. Mr. Jiwaraajka has over 35 years of rich experience in all aspects of business, with a special focus on finance, strategy and negotiations. Over the years, Mr. Jiwaraajka has set up Joint Ventures and held long term partnerships with some of the world's largest companies including Ericsson of Sweden, Matsushita of Japan, and Hewlett Packard of the US.

He has also mentored and nurtured several young entrepreneurs, who are today running successful businesses. Recently, he has set up Artheon Ventures, a vehicle to invest in early stage companies with innovative technologies in Renewable Energy, Telecom and IT.

In recognition of his contribution to industry and the entrepreneurial landscape, Mr. Jiwaraajka has been appointed as **Chairman of FICCI (Federation of Indian Chambers of Commerce and Industry), Western Region. Vice President of ICC, India. (International Chambers of Commerce).** He is also the **Chairman of Indo Arab Chamber of Commerce and Industry,** and past **President of All India Organization of Employers.**

The other positions include

1. **World Trade Center, Mumbai:** Management Council, Member
2. **The Indus Entrepreneurs(TiE):** Charter Member
3. **American Business Club:** Member

In these capacities, he has led and received several delegations across the globe with the Prime Minister of India and other senior Cabinet Ministers.

Mr. Jiwaraajka still takes time out from his busy schedule to partake in various social causes supporting health education and environment. He has been actively involved with various charities and philanthropic organisations.

### **Jean Rozwadowski, Secretary General, International Chamber of Commerce, Paris**



Mr Rozwadowski was President of the Latin American and Caribbean Division of MasterCard between 1999 and 2004. Previously he was the company's Executive Vice President for Europe, the Middle East and Africa, based in Belgium.

Before joining MasterCard Mr Rozwadowski held numerous executive positions during a 20-year career with

American Express, heading up the Southeast Asia and Middle East divisions, based in Singapore and Bahrain, respectively, and leading American Express operations in Brazil for six years. The new Secretary General also served as President of the American Chamber of Commerce in Sao Paulo, Brazil.

Mr Rozwadowski graduated with a MBA degree from the Amos Tuck School of Business Administration at Dartmouth College in Hanover, New Hampshire. He earned his undergraduate degree from the Ecole Supérieure de Commerce de Paris.

### **Marc Bacchetta, Senior Research Economist, World Trade Organization**



Marc Bacchetta is counsellor in the Economics Research and Statistics Division of the World Trade Organization which he joined in 1996 after having been assistant professor at the University of Geneva for six years. Between 2002 and 2004, he worked on trade and WTO related issues at the World Bank, on leave from the WTO. His research interests concentrate on adjustment to trade reforms, trade and labour, and market access. He holds a PhD from the University of Geneva.

### **R V Kanoria, Chairman, ICC Commission on Trade & Investment Policy; Immediate Past President, ICC India & Chairman, Kanoria Chemicals Ltd**



Mr R V Kanoria, Chairman & Managing Director, Kanoria Chemicals & Industries Ltd. (KCI). Leading manufacturer of chemical intermediates manufacturing Chlor-Alkalies and Ethanol and Methanol based products. KCI also operates a 50 MW thermal power plant in Renukoot. An ISO 9001, ISO 14001 and OHSAS 18001 certified Company, it has been the recipient of several awards in the area of environment management practices and sustainable development.

#### **Current positions:**

- Member of the Governing Council of the World Chlorine Council.
- o Member of the Executive Committee of Federation of Indian Chambers of Commerce & Industry (FICCI).
- Member of the Managing Committee of PHD Chamber of Commerce and Industry (PHDCCI).
- Chairman of the Economic Affairs Committee of PHDCCI.
- o Advisor to the Board of Operation Smile in India (NGO Organisation with Headquarters in the State of Virginia, USA), rendering corrective surgeries for disfigured children with special focus on facial deformities.

#### **Past Associations:**

- Worked in the field of multilateralism and lent his expertise to the Federation of Indian Chambers of Commerce and Industry (FICCI), Confederation of Indian Industry (CII), The Associated Chambers of Commerce and Industry of India (ASSOCHAM) and PHD Chamber of Commerce & Industry (PHDCCI).
- Elected as Vice President of FICCI in the year 2000, and served on its Committee for 17 years.
- Headed several Joint Business Councils in FICCI, including India-Australia, India-New Zealand, India-Netherlands and India-Taiwan.
- Past Chairman of FICCI's Foreign Trade Committee.

- Worked closely with the Government of India on WTO and trade policy issues, including being part of the official Indian delegations for the WTO Inter-Ministerial Meetings in Seattle and Hong Kong.
- Past President of International Chamber of Commerce (ICC) India.
- Past Chairman of National Committee on WTO & Trade Agreements of CII.
- Past Chairman of the Indian Jute Mills' Association (IJMA).
- Past Chairman of Confederation of Indian Textile Industries (CITI).
- Served as the vice chair of the ICC global Task Force on Trade and Competition.
- Has been a member of the Honorary Advisory Council of the Centre for Policy Research (CPR).

## **Anwarul Hoda, Professor, Indian Council for Research on International Economic Relations (ICRIER) & Former Member, Planning Commission of India**



Mr. Anwarul Hoda joined the Indian Administrative Service in 1962. His initial years in the Administrative Service, from 1963 to 1974 were spent in various administrative posts at the State level.

During the period 1974-81 he worked in the Ministry of Commerce in which he held a number of assignments. From October 1974 to December 1975 he was responsible for promotion of India's exports of agricultural products. In 1976 he was posted as Counsellor in the Indian Embassy in Paris and Member Indian delegation to the Conference on International Economic Cooperation. In 1977 he worked as India's Resident Representative to UNCTAD and GATT at Geneva. At the end of that year he returned to Delhi to take charge of the Trade Policy Division, which position he held from 1978 to 1981.

As Director and later Joint Secretary of the Trade Policy Division Mr Hoda was responsible for all matters connected with the Tokyo Round of Multilateral Trade Negotiations. He had personal responsibility for tariff negotiations with all trading partners of India. He also participated in the negotiations of the non-tariff measure agreements.

On completion of his tenure in the Central Government he worked from 1982-84 as International Trade Adviser in the Government of the Gambia, West Africa, under the Commonwealth Fund for Technical Cooperation

In January 1985 he returned to the Government of India and was again put in charge of the Trade Policy Division, where he continued until July 1993. Throughout this period his main responsibility was multilateral trade negotiations under the auspices of the General Agreement on Tariffs and Trade. **He was the Chief Policy Coordinator in the Government of India and India's Chief Negotiator during the Uruguay Round (1986-93), which led the establishment of the World Trade Organization. In 1993 he was promoted to the rank of permanent secretary to the Government.**

In 1993 he was invited to join as Deputy Director General ICITO/GATT to assist in the completion of the Uruguay Round. As the Deputy Director General he chaired the Legal Drafting Committee for the WTO Agreement as well as the Tariff Committee for the verification of the results. **In 1995 on the establishment of the World Trade Organisation, he took over as a Deputy Director General in the Organization. His charge included Market Access Division, Agriculture and Commodities Division and the Rules Division. He was also Chairman of the Committee on Information Technology Agreement.**

On completion of his tenure in 1999 he was given a further assignment as Special Adviser to the Director General of WTO for the Ministerial Conference at Seattle. On return to Delhi Mr Hoda joined ICRIER as Professor from 2000 to 2004.

**In 2004 he was invited by the Manmohan Singh Government to join the Planning Commission as Member where he worked up to June 2009.** In the Planning Commission he was responsible for Industry, International Economic Relations, Transport and Urban Infrastructure. As Member he submitted several

reports including those on Mineral Policy, Improving the Competitiveness of India's Services Sector and Cutting Logistics Costs.

In August 2009 he joined as Chair Professor of ICRIER's Trade Policy and WTO Research Programme.

Mr Hoda has written extensively on trade policy matters during the last three decades. A list of selected publications is given below.

## **Joseph Bower, Baker Foundation Professor of Business Administration, Harvard Business School**



JOSEPH L. BOWER, Baker Foundation Professor of Business Administration, has been a leader in general management at Harvard Business School for 46 years. An expert on corporate strategy, organization, and leadership, he has devoted much of his teaching and research to challenges confronting corporate leaders in today's rapidly changing hyper-competitive conditions. Based on three years of work and interviews around the world, his forthcoming book, with H.L. Leonard and L. S. Paine is "[The Future of Market Capitalism](#)" Professor Bower has been active in the development of institutions and programs. Between 1968 and 73 he helped establish the International Institute for Applied Systems Analysis in Vienna, Austria. In 1978, he founded the Program for Senior Managers in Government at Harvard's JFK School of Government; and in 1995 he founded the General Manager Program and The Corporate Leader Program, both at Harvard Business School. Currently he is helping to build the new joint MBA-MPP degree program offered by the Business School and the Kennedy School of Government.

Bower is the author or coauthor of more than a dozen books. The newest, [The CEO Within: Why Inside-Outsiders Are The Key To Succession Planning](#), was published in November 2007 by HBS Press. His previous book, [From Resource Allocation to Strategy](#) (with C. Gilbert), was published in 2005 by Oxford University Press, and won the Best Book in 2006 award from "Strategy and Management."

His latest article is "Solve the Succession Crisis by Growing Inside-Outside Leaders." HBR Nov 2007. Others include "How Managers' Everyday Decisions Create - or Destroy - Your Company's Strategy," (with Clark Gilbert) HBR Feb 2007, "Not All M&As Are Alike—and That Matters," "Lead from the Center: How to Manage Divisions Dynamically," and the award winning "Disruptive Change: When Trying Harder Is Part of the Problem," all published in the Harvard Business Review.

The book on CEO Succession is the outcome of a decades work on corporate value added. Previous work dealt with the strategic problems posed by the restructuring of industry throughout the world. A 1986 book entitled *When Markets Quake: The Management Challenge of Restructuring Industry* reports the first phases of that study. Other publications include *Business Policy: Text and Cases* (Irwin, 1982, 1986, and 1991), *Business Policy: Managing Strategic Processes* (Irwin, 1995), and *Managing the Resource Allocation Process* (Division of Research, Harvard Business School, 1970) which won the McKinsey Foundation book award in 1971. As well, *The Two Faces of Management: An American Approach to Leadership in Business and Government* was published by Houghton-Mifflin in 1983. The January-February 1995 Harvard Business Review article he co-authored, 'Disruptive Technologies: Catching the Wave,' won the McKinsey best article award.

Professor Bower has also consulted widely on problems of strategy and organization with companies here and abroad. He is a director of Anika Therapeutics, Inc., Brown Shoe, Inc., Loews Corporation, New America High Income Fund, and Sonesta International Hotels Corporation. He is a life trustee of the New England Conservatory of Music and an overseer of the DeCordova and Dana Museum and Park.

## **Y K Modi, Past President, ICC India & FICCI; and Chairman, Great Eastern Energy Corporation**

Mr. Yogendra Kr. Modi is the Chairman of YKM Holdings, a leading Business Group of India.

Mr. Modi has collaborated with world leaders in technology and contributed to the economic development of India for over four decades. Mr. Modi has conceived, implemented and operated several large projects in the areas of industrial chemicals, cement, textiles, electronics and auto-components.

An engineer by profession, Mr. Modi's current business interest is in Coal-Bed Methane exploration.

He serves as Chairman & CEO on the Board of Directors of Great Eastern Energy Corporation Ltd. He is the moving spirit behind the diversification programs in various sunrise industries.

Mr. Modi is a member of the Dean's Council at the John F. Kennedy School of Government, Harvard University, U.S.A. A prominent industry spokesman, Mr. Modi holds office in many national level business bodies, such as:

- Federation of Indian Chambers of Commerce & Industry (FICCI)
  - Past President
  - Member - Executive Committee
  - Member - Standing Advisory Committee
- International Chamber of Commerce (India)
  - Past President
- International Chamber of Commerce, Paris
  - Member - Executive Board
  - Member - Finance Committee & Audit Committee
- International Labour Organization
  - Member - Governing Body
  - Member – Finance & Administration Committee
  - Member - Committee on Employment & Social Policy
  - Member - Board of the Institute for Labour Studies

## **Naina Lal Kidwai, Group General Manager and Country Head- India, HSBC Ltd**

Naina Lal Kidwai is Group General Manager and Country Head of the HSBC Group in India, which employs 37,000 people comprising Banking services, Insurance, Asset Management, HSBC Securities and Capital Markets, HSBC Software Development (India) Private Limited and the Global service centres (BPOs servicing HSBCs operations in the UK, EU and USA). Prior to 2009, she has held positions as Chief Executive Officer and Deputy Chief Executive Officer of HSBC Bank in India and Managing Director and Managing Director of HSBC Securities and Capital Markets India Private Limited.

From 1994 till 2002 she was at Morgan Stanley, as Vice Chairman of JM Morgan Stanley and Head of the Investment Bank in India. From 1982-1994 while at ANZ Grindlays, assignments included Head of the Investment Bank, Head of Global NRI Services and Head of the Western India, Retail Bank.

She has a Masters in Business Administration from Harvard Business School (Class of '82) and a Bachelors degree in Economics from Delhi University.

She has been recognised in India and abroad with several awards and listings for leadership and business in the world. Repeatedly ranked in the Fortune global list of Top Women in Business, 12th in the Wall Street Journal 2006 Global Listing of Women to Watch and listed by Time Magazine as one of their 15 Global Influentials 2002.

She received the Padma Shri from the Government of India for her contribution to Trade and Industry

Non-executive Director on the Board of Nestle SA.

Board of Dean's Advisors, the Harvard Business School, Boston, USA.

Founder Board Member of India Research Center, Harvard Business School and India Advisory Board.

Trustee of the Board of the ASPEN Institute, India

India Board of John Hopkins School of Advanced International Studies, USA

Chairman City of London's Advisory Council for India

Chairman of the Award Programme Foundation, International Award for Young People, India (The Duke of Edinburgh Award)

India Advisory Board of the Prince Charles Charities

Member National Council of CII and Corporate Governance and Infrastructure councils.

Member of National Executive Committee Federation of Indian Chamber of Commerce and Industry (FICCI) and Chairman of the Financial Inclusion Committee

TERI Advisory Council Member and Vice Chair and Executive Committee Member of TERI Business Council for Sustainable Development (BCSD)

Audit Advisory Board of the Comptroller & Auditor General of India

National Science and Technology Entrepreneurship Development Board of the Government of India.

Government of India National Integration Council.

Government of India representative on the Indo-German Consultative Group

Governing Board of NCAER (National Council of Applied Economic Research).

International Advisory Council of IIM Ahmedabad.

Advisory Council IIT Mumbai.

Member of the Board of Grassroots Trading Network for women (promoted by SEWA) – a not for profit organization to help underprivileged women, amongst other charities

Advisory Board of National Entrepreneurship Network

### **C. Rangarajan, Chairman, Economic Advisory Council to the Prime Minister**



He was Governor, Andhra Pradesh from 24th November, 1997 to 3rd January, 2003. He was Governor, Reserve Bank of India between December 22, 1992 and November, 1997. During this period besides making monetary policy a flexible instrument of economic policy in achieving growth and price stability, Governor Rangarajan gave a major thrust to financial sector reforms. Among the financial sector reforms that have received impetus include simplification and deregulation of interest rate structure, reorientation of reserve requirements with a view to improving banks' lendable resources, strengthening the soundness of banks through the institution of internationally accepted prudential norms and an improved supervision system, upgradation of information technologies and imparting a greater element of competition in the financial system. The agreement between the Government of India and Reserve Bank on the institution of Ways and Means Advances has provided the central bank of the country greater autonomy in the conduct of monetary policy.

He was a Member of the Planning Commission, Government of India, from 21 August 1991 to 21 December, 1992. During this period, he played an important role in the formulation of the Eighth Five Year Plan which had to acquire a new orientation in the context of the changes in economic policy. He was also for a brief period Member, Tenth Finance Commission. The changes in the exchange rate management culminating in the unified market determined exchange rate mechanism were made on the recommendation of a Committee of which he was the Chairman.

He held the position of Deputy Governor, Reserve Bank of India, for almost a decade from 12 February 1982 to 20 August 1991. During this period, he was instrumental in bringing about a number of changes in the credit and financial system, both in terms of induction of new instruments and new institutions.

After obtaining his Honours Degree from Madras, he went to the University of Pennsylvania wherefrom he took his Ph.D degree in Economics. In the U.S., he has taught at the Wharton School of Finance & Commerce, University of Pennsylvania and the Graduate School of Business Administration, New York University. In India, he has taught at Loyola College, Madras; University of Rajasthan, Jaipur; Indian Statistical Institute, New Delhi and for well over a decade and a half at Indian Institute of Management, Ahmedabad. He was for a time Fellow at the International Food Policy Research Institute, Washington.

- He was a member of the Economic Advisory Council for the Prime Minister between 1985 and 1991.
- He was President of the Indian Economic Association in 1988 and President of the Indian Econometric Society in 1994.
- He was the Chairman of the National Statistical Commission which was set up to reform the Indian Statistical System.

He was recipient of the following awards:

- Business Man of the Year 1997 (Madras Management Association)
- Honorary Fellow, Indian Institute of Management, Ahmedabad 1997
- Award of Excellence in Finance (Bank of India) 1998
- Finance Man of the Decade (Bombay Management Association) 1998
- Award for Economics 1998 (The Financial Express award at the Annual Conference of the Indian Economic Association)
- Awarded PADMA VIBHUSHAN by the President of India in January, 2002.

## **Jean-Pierre Lehmann, Professor of International Political Economy, IMD, Lausanne & Founding Director, Evian Group at IMD**



Jean-Pierre Lehmann is Professor of International Political Economy at IMD, Lausanne, Switzerland. His areas of special interest include globalization, global governance, trade and development, climate change; the role of business in reduction of poverty and inequality; and the socio-economic, cultural, and business dynamics of Asia. He acts in various leading capacities in a number of public policy institutes and organizations, as an adviser to governments and corporations, and as a frequent commentator in the international media. He is the author of several books and numerous articles. .

In 1995 he launched the Evian Group, an international coalition of corporate, government, and opinion leaders, united by a common vision of enhancing global prosperity for the benefit of all by fostering an open, inclusive, sustainable and equitable global market economy in a rules-based multilateral framework. It has developed as a leading voice on global governance, trade, development, inclusive growth, climate change and investment issues, as a forum for dialogue and a birth place of ideas. It has a network of several thousand members and a Brains Trust of world leading experts.

Prior to joining IMD in 1997, Professor Lehmann's academic and business careers encompassed activities in virtually all Asian and Western European countries, as well as North America. In the course of the last decade, he has also become actively involved in projects in Africa, the Middle East and Latin America, as well as maintaining his close ties in Asia.

He was founding director of the European Institute of Japanese Studies (EIJIS) at the Stockholm School of Economics (from 1992) and Professor of East Asian Political Economy and Business. He established and directed the East Asian operations of InterMatrix, a London-based business strategy research and consulting organization (1986-1992). During this time he was concurrently Affiliated Professor of International Business at the London Business School.

Other previous positions include: Associate Professor of International Business at INSEAD, Visiting Professor at the Bologna Center (Italy) of the Johns Hopkins University School of Advanced International Studies, twice Visiting Professor and Japan Foundation Fellow at the University of Tohoku (Japan), and founding director of the Centre for Japanese Studies at the University of Stirling (Scotland), where he also taught East Asian history. He also directed the EC-ASEAN 'Transfer of Technology and Socio-Economic Development Programs' (1981-1986)

Jean-Pierre Lehmann obtained a Bachelor in Science in Foreign Service from Georgetown University (1966) and did his D.Phil (doctorate) at Oxford University (1976). He is married; he has three children and five grand-children.

## **Arun Maira, Member, Planning Commission of India**



Arun Maira is a Member of the Planning Commission chaired by the Prime Minister of India. In this ministerial level position, he is responsible for facilitating the shaping of policies and programs relating to industrialisation and urbanisation in the country, and tourism.

He has a combination of hands-on leadership experience, consulting experience to leadership teams internationally, and thought-leadership as an author and speaker on the subjects of leadership and organisation transformation.

He is a frequent speaker at international forums on the future of India. He writes regularly in the Economic Times in India and other management and business journals. He is the author of several books, which include *"Shaping The Future: Aspirational Leadership in India and Beyond"* by John Wiley's & Sons in 2001, *"Remaking India: One Country, One Destiny"* by Response Books in 2004, *"Discordant Democrats: Five Steps to Consensus"* by Penguin Books in 2007, and *"Transforming Capitalism: Business*

*Leadership to Improve the World for Everyone*” by Nimby Books in 2008.

Arun Maira was a member of the Tata Administrative Services and worked in several senior positions in the TATA Group in India and abroad for 25 years until 1989. He was on the Board of Tata Motors (then called TELCO) from 1981 to 1989. He worked with Arthur D. Little Inc (ADL), the international management consultancy, in the USA from 1989 to 1999, and consulted with companies across the world on issues of growth strategies and transformational change. During this time he was Managing Director of Innovation Associates, an Arthur D. Little subsidiary, Leader of ADL’s North American Manufacturing Practice and Leader of ADL’s World-wide Organization and Strategy Practice. He returned to India in 2000 and was Chairman of The Boston Consulting Group in India until April 2008.

Arun Maira has advised clients across a wide variety of industries and in many countries on issues of strategy and organisation. He has worked with clients in North America, Europe, South America and Asia in industries ranging from automobiles, steel, and oil, to pharmaceuticals, and financial services. He has also advised Governments and international agencies on leadership processes to accelerate development.

Prior to his appointment on the Planning Commission, Arun Maira has served on the boards of several large Indian companies, including companies in the Tata, Birla, Godrej, Hero, and Mahindra Groups. He has been a Member of The Confederation of Indian Industry’s (CII) National Council for many years, as well as Chairman of several of CII’s National Councils, including the National Council for Corporate Governance, and Chairman of CII’s Leadership Summit.

Arun Maira was Chairman of Save the Children, India, and Chairman of the Axis Bank Foundation. He has served on the boards of several Indian and international management education institutions. He was also on the boards of the Indian Institute of Corporate Affairs, the India Brand Equity Foundation, and the Public Interest Foundation, as well as a trustee of WWF India, the World Food Program India Trust, and Aspen India.

Arun Maira was born in Lahore on 15 August 1943. He received his M.Sc. and B.Sc. in Physics from St Stephen’s College, Delhi University.

## **Abhishek M. Singhvi, Member of Parliament**



Dr. Abhishek Manu Singhvi is an eminent jurist, parliamentarian, and a well known columnist. He is Member, Rajya Sabha (Rajasthan), National Spokesperson, Congress Party, Senior Advocate, Supreme Court, former Additional Solicitor General of India, and former Vice President, Supreme Court Bar Association. Currently, he sits on the Parliamentary Committee of Privileges, and the Committee on Personnel, Public Grievances, Law and Justice. He is former Vice Chairman, Media Department, and All India Chairman of the Law & Human Rights Department of the Congress Party.

Dr. Singhvi is also a front ranking senior Counsel (i.e. QC) at the Indian Supreme Court and has appeared in several leading and landmark cases on Constitutional law, commercial and civil law including Right to Fly the Flag, the Delhi and Mumbai Airport Privatization cases, and so on.

Dr. Singhvi was awarded the *Global Leader of Tomorrow* award by the World Economic Forum at Davos, Switzerland. He has been published in top ranking foreign academic law Journals including the *NY Journal of International Law & Politics* and the *George Washington University Law Review* and several other publications and journals.

Dr. Singhvi has been lead speaker from the Treasury Benches in Parliament on major debates like Indo-

US Nuclear Agreement, Office of Profit, Internal Security, and Judicial Activism. He heads or has headed several other important societies and institutions, including Oxford & Cambridge Society of India; Governing Body of Motilal Nehru College and has been a member of all the major legal forums of the Indian Supreme Court with USA, UK, Canada & Israel.

Dr. Singhvi graduated in Economics from St Stephen's College, Delhi. He did his first degree in Law at Trinity College, Cambridge, followed by a Ph.D from the same institution. He has lectured student/faculty groups at Stanford, Harvard, Yale, Boston, MIT and George Washington University, NGOs and think tanks in Washington, DC, USA and addressed several international conferences, including those at Paris and Pakistan.

### **Sanjaya Baru is Consulting Editor and Editor-designate, *Business Standard***

Dr Sanjaya Baru is Consulting Editor and Editor-designate, Business Standard, India. He is also a Consulting Senior Fellow, International Institute of Strategic Studies, London.

Till recently he was Visiting Professor, Institute of South Asian Studies and the Lee Kuan Yew School of Public Policy, Singapore. Prior to this he was Media Advisor to Prime Minister Manmohan Singh and was also the Prime Minister's spokesperson and principle speechwriter.

He has a diverse professional background in media and academia. He was Chief Editor The Financial Express (India), Editorial Page Editor, The Times of India and Editor of The Economic Times (Delhi). He was a Professor at the Research & Information System for Non-Aligned & Developing Countries (RIS), New Delhi, and at the Indian Council for Research in International Economic Relations (ICRIER), New Delhi. He has taught in the department of economics at the Jawaharlal Nehru University, Delhi, and the University of Hyderabad (India). He has been a Member, National Security Advisory Board of India (1998-2001) and visiting fellow at the School of Economic Studies, University of East Anglia, UK, and the East-West Centre, Hawaii, and a consultant to the Human Development Report Office, UNDP, New York.

His publications include Strategic Consequences of India's Economic Performance (Routledge, 2006), The Political Economy of Indian Sugar (Oxford University Press, 1990) and several essays in journals and newspapers in India and abroad. Dr. Baru is a member of the Board of the Centre for Policy Research, New Delhi and Founder-Trustee, Centre for Air Power Studies, New Delhi. Dr Baru obtained his PhD and Masters Degree in economics from the Jawaharlal Nehru University, New Delhi.

### **B J Panda, Member of Parliament**

Baijayant "Jay" Panda was elected to the Parliament of India (Lok Sabha) from Kendrapara Constituency, Orissa in May 2009. Earlier Shri Panda had been twice elected to the Parliament of India (Rajya Sabha) in 2000 and 2006 from the State of Orissa. He is a member of the Biju Janata Dal (BJD) party.

BJ Panda represents the new breed of younger generation Indian politicians, many of whom have been educated abroad and have had alternate careers before choosing to serve the Nation and contribute to their State through politics. A graduate from Michigan, USA with a combined degree in Engineering and Management, BJ Panda worked in the corporate sector before joining politics. He assisted the late Shri Biju Patnaik and subsequently Shri Naveen Patnaik, who founded the Biju Janata Dal party, which has found strong acceptance from the people of Orissa and has been repeatedly voted back in elections.

In his earlier corporate career Sri Panda was associated with industry organizations like the Confederation of Indian Industry (CII), FICCI and the International Chromium Development Association. In the past he has also been associated with the Govt. of Orissa's Industrial Advisory Committee and been a Director on the Industrial Promotion & Investment Corporation of Orissa (IPICOL). As a parliamentarian, he has been a member of many important committees like the Parliamentary Standing Committee of Coal, Steel & Mines as well as being the Convener of the Sub-committee on Coal.

BJ Panda helped to form the Young Parliamentarians Forum (YPF) and was its Convener, he has also been associated with the India-USA Forum of Parliamentarians and was its Chairman until June 2008. He was awarded the prestigious "Bharat Asmita National Award" for best parliamentary practices by the Hon'ble Chief Justice of India, Sri K. G. Balakrishnan in 2008.

In parliament and public life Sri Panda passionately espouses the cause of his home state Orissa as well as other national issues close to his hearts such as economic development for poverty alleviation, education and information technology. BJ Panda holds a Private Pilot's Licence for both aircraft and helicopters and also has a passion for adventure sports like Skydiving and Bungee Jumping.

## **Shobhana Bhartia, Member of Parliament, and Chairperson and Editorial Director, Hindustan Times Group**



### **MEMBER OF PARLIAMENT: RAJYA SABHA (UPPER HOUSE)**

- Member of Standing Committee on Defence
- Member of Consultative Committee on External Affairs
- Member of Committee on Women Empowerment

### **HT MEDIA LIMITED - CHAIRPERSON & EDITORIAL DIRECTOR**

- India's largest listed media company: part of India's illustrious Birla group with interests in diversified areas
- G.D.Birla (grandfather), India's pioneering industrialist was a close associate of Mahatma Gandhi. This association led to the birth of an English daily in 1924-'The Hindustan Times'- played a significant role in the nation's freedom struggle
- Instrumental in the expansion of the company's media horizons and footprint across the country – from a single product to a multi-edition daily. Responsible for diversifying into new media platforms
- Pioneered the strategy fundamental to the company's rapid growth– diversity as a focus, quality as a cutting edge, global benchmarking and partnering as a medium to create robust brands.
- Led the process of change at HT Media, culturally converting it into a high quality, forward looking professional media organization. As a result of this effort the company won several awards- in Journalism, Photography and for Printing -at the recent IFRA Print Asia held at Manila in March 2007

#### **Awards**

**Padma Shri** - Gov't of India- National Award for outstanding contribution in a particular field 2006

**Global leader of tomorrow** - World Economic Forum, Davos 1996

**Entrepreneur of the Year** - Ernst & Young in 2005

**Businesswoman of the Year** - The Economic Times in 2007

## **Rajan Bharti Mittal, Senior Vice President, FICCI & Vice Chairman and Managing Director, Bharti Enterprises**



**Rajan Bharti Mittal** is the Vice Chairman & Managing Director of Bharti Enterprises - one of India's leading business groups with interests in telecom, agri business, financial services and retail. Group flagship company Bharti Airtel is India's leading integrated telecom services provider. In his role as the Vice Chairman and Managing Director, Rajan leads the Retail, Cash & carry and Realty business of the Group.

Rajan born on 5th January, 1960, joined Bharti Enterprises after graduating from Punjab University. An alumnus of Harvard Business School, he is actively involved in overseeing the activities of the group at the corporate level and has rich experience in marketing activities. He is also involved in many new business ventures of the Group.

Rajan is the Senior Vice President of FICCI (Federation of Indian Chambers of Commerce and Industry) and Member of its Executive & Steering Committees. He is a Member of the Managing Committee and Standing Committees of PHDCCI. Rajan is a Member of the Council of Management of All India Management Association. He is also a Member of the Executive Committee of International Chambers of Commerce – India Chapter.

Rajan has held several key positions in various industry associations in the past. He was Chairman of Retail Committee of FICCI in 2007, Chairman of Infrastructure Committee in 2006, Chairman of Telecom Committee in 2001, 2002 and 2003 and Chairman of Telecom & IT Committee in 2004 & 2005. He was also the President of Association of Basic Telecom Operators (now known as Association of Unified Telecom Service Providers of India - AUSPI) during the period 1999-2000.

## **Shivinder Mohan Singh, Managing Director, Fortis Healthcare Ltd**



Shivinder is a young entrepreneur who aims to change the healthcare paradigm in this country. He is the Managing Director of Fortis Healthcare Limited and Escorts Heart Institute & Research Centre. He is also one of the principal promoters and Director on the boards of Religare Enterprises Limited, Religare Wellness Limited and Religare Super Laboratories Limited. Shivinder was, till recently, one of the key promoters of Ranbaxy Laboratories and served as Director on the Board of the pharma major. He played a strategic role in the sale of Ranbaxy, thereby taking the company to the next level and creating significant long term value for all stakeholders.

An alumnus of Doon School and an Honours Graduate in Mathematics from St. Stephens College, Delhi, Shivinder has done his MBA with specialization in health sector management from the Duke University Business School, USA. Notwithstanding his stature as a promoter, Shivinder began his career as a Management Trainee with Fortis in 1996. He progressively advanced his professional expertise and through exposure in several assignments in Fortis commencing with Executive Assistant to the Chairman and working through as Project Leader, Chief Operating Officer, Director – Projects and Joint Managing Director, before becoming the Group Managing Director in 2006.

Shivinder's significant contribution in Indian Healthcare is widely acknowledged. His strategy for Fortis and its execution

has been recognized by Harvard Business School in the form of a case study. He was awarded LMA Trident-Young Entrepreneur Award and was a nominee for E&Y's Young Global Leader Awards. Shivinder has been playing an important and active role in shaping the private healthcare space in India. He is the Chairperson of Health Services Committee of Federation of Indian Chambers of Commerce and Industry (FICCI), Chairman of the Delhi State Council of

Confederation of Indian Industry (CII), Board member of Indo British Partnership (IBP) Board of FICCI and chair of the healthcare committee of UKTI (UK Trade & Investment).

Even though healthcare is a passion for Shivinder, his dream is to see a vibrant India in his lifetime. This motivates him to get involved in various activities directed towards bringing about positive social change in our country and engaging with different aspects of Building India. Shivinder is one of the trustees of an NGO 'Joining Hands'.

In addition to this, Shivinder is also keenly involved in various CSR initiatives focused on the Girl Child, HIV education, providing quality healthcare to Rural India to name a few. Shivinder is on the board of visitors of Fuqua School of Business; Duke University, U.S. and a fellow of Aspens India Leadership Initiative. Shivinder is also a Director of Step by Step school.

## **Rajiv Memani, CEO and Country Managing Partner, Ernst and Young India**



**Rajiv Memani** took over as the Country Managing Partner of Ernst & Young in 2004. The firm is currently India's largest professional services organization with leadership across tax, transactions, risk and assurance.

Rajiv has been associated with Ernst & Young for almost 20 years now. During these years he has successfully advised several leading Multinational Corporations on their entry in India and has also worked with some of India's largest conglomerates/ companies, both in the private and public sector. His areas of expertise include M&A advisory, valuations and restructuring.

A qualified Chartered Accountant, Rajiv started his career as an Auditor and moved on to Tax Advisory. Rajiv successfully established the Indian Firm's Corporate Finance Practice in the late nineties. For the last five years, Ernst & Young India has been declared topmost in the number of Mergers & Acquisitions (M&A) transactions in India by Bloomberg, the leading financial information provider.

Affiliated with prominent business and industry associations, Rajiv is a member of the National Council of Confederation of Indian Industry (CII). Earlier this year, he was invited by FICCI to lead the national panel on corporate governance. Rajiv has been selected on the World Economic Forum's New Asian Leaders, a network of 100 young leaders in business and politics to develop programmes for the development of Asia.

Rajiv is frequently invited as a guest speaker to premium Business & Management schools, professional conferences, and seminars like the Indian School of Business (ISB), Indian Institute of Management (IIMs) as well as leading business associations like the World Economic Forum, FICCI and CII.

## **Kamal Nath, Union Cabinet Minister of Road Transport and Highways**



Mr. Kamal Nath is the Minister for Road Transport and Highways of India. He was previously, for five years, from 2004 to 2009, the Commerce & Industry Minister in the Union Cabinet.

As Commerce & Industry Minister of India, Kamal Nath enunciated India's first comprehensive Foreign Trade Policy in 2004, laying out a coherent roadmap with a twin focus on exports as well as employment. He was successful in tripling India's foreign trade within this period, and engineering a seven-fold increase in FDI inflows to India. Significant strides have also been made in the areas of Intellectual Property and Industrial Design.

His firm grasp of economic issues and consummate diplomatic skills were evident in the World Trade Organisation negotiations, where he emerged as one of the chief architects of the G-20 and G-33 Alliances

and the NAMA 11. The WTO Ministerial at Hong Kong in 2005 was marked by his championship of the cause of developing countries.

Mr. Kamal Nath joined the Indian National Congress Party in 1968 as a Youth Worker, and was elected to Parliament from the Chhindwara constituency for the first time in 1980. He has won Parliamentary elections from the same constituency eight times. Chhindwara, situated in India's largest state of Madhya Pradesh, is predominantly a tribal district having a population of more than 2 million.

As a first-time Member of Parliament Mr. Kamal Nath represented India in the United Nations General Assembly in 1982 and 1983. He also attended the International Parliamentary Union Conferences held in Nicaragua (1987), Guatemala (1988) and Cyprus (1990). For sometime he served on the Board of Directors of the Housing and Urban Development Corporation (HUDCO), a Government of India Undertaking.

Mr. Kamal Nath was first inducted into the Union Council of Ministers in 1991. During his four year tenure as Minister of Environment & Forests of India Mr. Nath made a remarkable contribution to the enunciation and development of the National Policy on Ecological Conservation and the Abatement of Pollution. His policy initiatives include the establishment of Environment Tribunals, the concept of Environment Audit, special measures for the further protection and conservation of wildlife – fauna as well as flora, and the establishment of Environment Brigades and Afforestation Brigades so as to enthuse the youth and involve them, as well as many Non-Governmental Organizations, in active participation in the conservation of the environment. The afforestation and development of degraded wastelands in India was taken up on a massive scale under his stewardship. He enunciated global concepts on Environmental Tariffs and conceptualized Global Emission Quotas. At the Earth Summit in Rio in 1992, Mr. Kamal Nath emerged as one of the chief spokesmen for developing countries, and contributed significantly to the contours of the Climate Change Convention, the Biodiversity Conservation Convention and the Forestry Agreement.

His tenure as Environment & Forests Minister of India is still remembered for the remarkable achievements in myriad areas, particularly in that of environmental awareness and sustainable development, when he succeeded in blunting the confrontation between environmental concern and economic development.

From 1995 to 1996, he was Textiles Minister of India. During his tenure the country touched new heights in production & export of cotton, and the New Textiles Policy was successfully launched to achieve an all time high exports of garments & fabrics.

Mr. Nath was educated at the prestigious Doon School, and subsequently obtained his Bachelor's Degree in Commerce from St. Xavier's College, Calcutta. In 2006, Jabalpur's Rani Durgavati University conferred on him an Honorary Doctorate in recognition of his remarkable contribution to public life.

Kamal Nath's contribution to higher education is manifest in the establishment of the prestigious Institutes of Management Technology in Ghaziabad, Nagpur and Dubai; and his commitment to social welfare is evident in his patronage for the past two decades of the Child Development Council of Madhya Pradesh.

## **Rajat Gupta, Vice Chairman, International Chamber of Commerce, Paris**

Mr Gupta is the Senior Partner Emeritus of McKinsey & Company. He joined the firm's New York office in 1973, assumed leadership of its Scandinavian offices in 1981, and Chicago office in 1989. Mr Gupta served as the Managing Director Worldwide of McKinsey from 1994 to 2003.

In his 34 year career in consulting, Mr Gupta has served many leading companies on a broad set of topics related to strategy, organization and operations. He has played a leadership role in organizational thinking throughout his career, and led the Organization Practice for McKinsey.

Mr Gupta is an independent Director of Goldman Sachs, Procter & Gamble, AMR Corporation, and Qatar Financial Centre. He also holds leadership positions in various not-for-profit institutions, including Chairman of



the Global Fund for AIDS, Tuberculosis and Malaria, Chairman of the India AIDS Initiative of The Gates Foundation, and Chairman of the Public Health Foundation of India.

Mr Gupta possesses an in-depth knowledge of the United Nations, having served as the UN Secretary-General's Special Advisor on UN Reform.